

Level I Developer Fee Study for Mountain View Whisman School District

April 10, 2020

Ayindé Rudolph, Ed.D, Superintendent

Board of Trustees

Tamara Wilson, President Devon Conley, Vice Resident José Gutiérrez, Jr., Clerk Laura Blakely, Member Ellen Wheeler, Member

Prepared by:

Jack Schreder & Associates, Inc.



2230 K Street Sacramento, CA 95816 916-441-0986

TABLE OF CONTENTS

EXECUTIVE SUMMARY	1
SCHOOL DISTRICT BACKGROUND	3
INTRODUCTION	4
SECTION I: DEVELOPER FEE JUSTIFICATION	7
Modernization and Reconstruction	7
Modernization Need	
Residential Development and Fee Projections	12
Commercial/Industrial Development and Fee Projections	
Summary	18
SECTION II: BACKGROUND OF DEVELOPER FEE LEGISLATION	19
SECTION III: REQUIREMENTS OF AB 1600	22
SECTION IV: REVENUE SOURCES FOR FUNDING FACILITIES	25
State Sources	25
Local Sources	
SECTION V: ESTABLISHING THE COST, BENEFIT AND BURDEN NEXUS	27
SECTION VI: FACILITY FUNDING ALTERNATIVES	28
STATEMENT TO IDENTIFY PURPOSE OF FEE	28
ESTABLISHMENT OF A SPECIAL ACCOUNT	28
RECOMMENDATION	29
SOURCES	
APPENDIX A: PER PUPIL GRANT AMOUNTS	APP 1
APPENDIX B: DEVELOPMENT SUMMARY	APP 2
APPENDIX C: MINI STORAGE CALCULATION	APP 3
LIST OF TABLES	
	<u>Page</u>
Table 1: Housing Projection Summary	
Table 2: Construction Costs	
Table 3: Projected Students from Proposed Development	
Table 4: 20 Year Modernization Need	
Table 5: Summary of Projected Residential Square Footage	
Table 6: Facilities Cost per SF from Proposed Residential Construction	
Table 7: Commercial and Industrial Generation Factors.	
Table 8: Projected Commercial/Industrial Fee Square Footage	16
Table 9: Projected Employees/District Households from Commercial/Industrial	
Development	16
Table 10: Weighted Student Generation Rate	
Table 11: Facilities Cost per SF from Proposed Commercial/Industrial Construction	n 18

EXECUTIVE SUMMARY

- Education Code Section 17620 authorizes school districts to levy a fee, charge, dedication or other form of requirement against any development project for the construction or modernization of school facilities provided the District can show justification for levying of fees.
- In January 2020, the State Allocation Board's biennial inflation adjustment changed the fee to \$4.08 per square foot for residential construction and \$0.66 per square foot for commercial/industrial construction.
- The Mountain View Whisman School District shares developer fees with the Mountain View Los Altos High School District. The High School District collects 33.33 percent of the Level 1 Fee and the Mountain View Whisman School District collects 66.67 percent of the Level 1 Fee.
- The Mountain View Whisman School District is justified in collecting \$2.72 (66.67 percent of \$4.08) per square foot for residential construction and \$0.44 (66.67 percent of \$0.66) per square foot of commercial/industrial construction with the exception of mini storage. The mini storage category of construction should be collected at a rate of \$0.08 per square foot.
- In general, it is fiscally more prudent to extend the useful life of an existing facility than to construct new facilities when possible. The cost to modernize facilities is approximately 41.1 percent of the cost to construct new facilities.
- The residential justification is based on the Mountain View Whisman School District's projected modernization need of \$125,734,229 for students generated from residential development over the next 20 years and the projected residential square footage of 19,688,800.
- Based on the modernization need for students generated from projected residential development and the projected residential square footage, each square foot of residential construction will create a school facilities cost of \$6.39 (\$125,734,229/19,688,800).

- The commercial/industrial justification fee is based on the Mountain View Whisman School District's projected modernization need of \$4,527,700 for students generated from commercial/industrial development over the next 20 years and the projected commercial/industrial square footage of 984,440.
- Based on the modernization need for students generated from projected commercial/industrial development and the projected commercial/industrial square footage, each square foot of commercial/industrial construction will create a school facilities cost of \$4.60 (\$4,527,700/984,440) with the exception of mini storage. The mini storage category of construction will create a school facilities cost of \$0.08 per square foot.

SCHOOL DISTRICT BACKGROUND

The Mountain View Whisman School District serves approximately 5,300 students in pre-kindergarten through eighth grade at nine elementary schools and two middle schools. The majority of students identify as White (approximately 38%), followed by Hispanic or Latino (approximately 30%), then Asian (approximately 24%), with a small portion of other ethnic groups. The District serves a diverse community, with 50 different languages being spoken by students. The District is a feeder for Mountain View Los Altos High School District. A variety of specialized programs are offered by the District, including Spanish-English Dual Immersion and Parent Participation programs. The curriculum includes art, music (with the support of Mountain View Educational Foundation), and physical education, with students learning in a 1:1 technology environment. The Mountain View Whisman School District's vision is: "Every student, family, staff and community member is engaged and committed to learning in a collaborative, diverse and innovative partnership."

The Mountain View Whisman School District serves students in Mountain View, Sunnyvale, Palo Alto, and a portion of unincorporated Santa Clara County, located in the southern part of the California Bay Area Peninsula, also known as Silicon Valley. According to the Santa Clara County Economic Forecast, the greatest economic sectors of employment in the region, as of 2018, are professional & business services, healthcare & education, and manufacturing. It is projected that the greatest job growth, through 2024, will occur in the professional & business services, education & healthcare, and information sectors. The City of Mountain View is home to pioneering and leading companies in the high-tech, bio-tech, life sciences, and telecommunication fields. Along with numerous others, the following companies are headquartered within the Mountain View Whisman School District's boundary: Google, Microsoft, Synopsys, Pure Storage, Omnicell, and Intuit. The City of Mountain View is known as the "start-up" community of Silicon Valley, a center for innovation made possible by a combination of accelerators, co-working spaces, and the institutional support of NASA Ames Research Park and other nearby educational institutions.

INTRODUCTION

In September, 1986, the Governor signed into law Assembly Bill 2926 (Chapter 887/Statutes 1986) which granted school district governing boards the authority to impose developer fees. This authority is codified in Education Code Section 17620 which states in part "...the governing board of any school district is authorized to levy a fee, charge, dedication or other form of requirement against any development project for the construction or modernization of school facilities."

The Level I fee that can be levied is adjusted every two years according to the inflation rate, as listed by the state-wide index for Class B construction set by the State Allocation Board. In January of 1992, the State Allocation Board increased the Level 1 fee to \$1.65 per square foot for residential construction and \$0.27 per square foot for commercial and industrial construction.

Senate Bill 1287 (Chapter 1354/Statutes of 1992) effective January 1, 1993, affected the facility mitigation requirements a school district could impose on developers. Senate Bill 1287 allowed school districts to levy an additional \$1.00 per square foot of residential construction (Government Code Section 65995.3). The authority to levy the additional \$1.00 was rescinded by the failure of Proposition 170 on the November 1993 ballot.

In January 1994, the State Allocation Board's biennial inflation adjustment changed the fee to \$1.72 per square foot for residential construction and \$0.28 per square foot for commercial/industrial construction.

In January 1996, the State Allocation Board's biennial inflation adjustment changed the fee to \$1.84 per square foot for residential construction and \$0.30 per square foot for commercial/industrial construction.

In January 1998, the State Allocation Board's biennial inflation adjustment changed the fee to \$1.93 per square foot for residential construction and \$0.31 per square foot for commercial/industrial construction.

In January 2000, the State Allocation Board's biennial inflation adjustment changed the fee to \$2.05 per square foot for residential construction and \$0.33 per square foot for commercial/industrial construction.

In January 2002, the State Allocation Board's biennial inflation adjustment changed the fee to \$2.14 per square foot for residential construction and \$0.36 per square foot for commercial/industrial construction.

In January 2004, the State Allocation Board's biennial inflation adjustment changed the fee to \$2.24 per square foot for residential construction and \$0.41 per square foot for commercial/industrial construction.

In January 2006, the State Allocation Board's biennial inflation adjustment changed the fee to \$2.63 per square foot for residential construction and \$0.42 per square foot for commercial/industrial construction.

In January 2008, the State Allocation Board's biennial inflation adjustment changed the fee to \$2.97 per square foot for residential construction and \$0.47 per square foot for commercial/industrial construction.

In January 2010, the State Allocation Board's biennial inflation adjustment maintained the fee at \$2.97 per square foot for residential construction and \$0.47 per square foot for commercial/industrial construction.

In January 2012, the State Allocation Board's biennial inflation adjustment changed the fee to \$3.20 per square foot for residential construction and \$0.51 per square foot for commercial/industrial construction.

In January 2014, the State Allocation Board's biennial inflation adjustment changed the fee to \$3.36 per square foot for residential construction and \$0.54 per square foot for commercial/industrial construction.

In February 2016, the State Allocation Board's biennial inflation adjustment changed the fee to \$3.48 per square foot for residential construction and \$0.56 per square foot for commercial/industrial construction.

In January 2018, the State Allocation Board's biennial inflation adjustment changed the fee to \$3.79 per square foot for residential construction and \$0.61 per square foot for commercial/industrial construction.

In January 2020, the State Allocation Board's biennial inflation adjustment changed the fee to \$4.08 per square foot for residential construction and \$0.66 per square foot for commercial/industrial construction.

The next adjustment to the fee will occur at the January 2022 State Allocation Board meeting.

In order to levy a fee, a district must make a finding that the fee to be paid bears a reasonable relationship and be limited to the needs of the community for elementary or high school facilities and be reasonably related to the need for schools caused by the development. Fees are different from taxes and do not require a vote of the electorate. Fees may be used only for specific purposes and there must be a reasonable relationship between the levying of fees and the impact created by development.

In accordance with the recent decision in the *Cresta Bella* LP v. *Poway Unified School District* (2013 WL 3942961) court Case, school districts are now required to demonstrate that reconstruction projects will generate an increase in the student population thereby creating an impact on the school district's facilities. School districts must establish a reasonable relationship between an increase in student facilities needs and the reconstruction project in order to levy developer fees.

Purpose of Study

This study will demonstrate the relationship between residential, commercial and industrial growth and the need for the modernization of school facilities in the Mountain View Whisman School District.

SECTION I: DEVELOPER FEE JUSTIFICATION

Developer fee law requires that before fees can be levied a district must find that justification exists for the fee. Government Code Section 66001 (g) states that a fee shall not include the costs attributable to existing deficiencies in public facilities, but may include the costs attributable to the increased demand for public facilities reasonably related to the development project in order to refurbish existing facilities to maintain the existing level of service or achieve an adopted level of service that is consistent with a general plan. This section of the study will show that justification does exist for levying developer fees in the Mountain View Whisman School District.

Modernization and Reconstruction

Extending the useful life of a school is a cost effective and prudent way to house students generated from future development. The state of California recognizes the need to extend the life of existing schools and provides modernization funding through the State School Facility Program. For the purpose of this report, modernization and reconstruction are used interchangeably since many of the improvements are common to both programs, i.e. roofing, plumbing, heating, cooling, dry rot repair, infrastructure improvement, etc. Developer fees may not be used for regular maintenance, routine repair of school buildings and facilities or deferred maintenance. The authorization to justify modernization and modernization of school facilities and extend the useful life of existing schools is contained in Education Code Section 17620 and Government Code Section 66001 (g). School districts are permitted to modernize or replace existing or build new school facilities with developer fees as justified by this Study.

Modernization Need

As new students are generated by new development, the need to increase the useful life of school facilities will be necessary. In order to calculate the District's estimated modernization need generated by students from new development, it is necessary to determine the following factors: the number of units included in proposed developments, the District student yield factor, and the per pupil cost to modernize facilities.

Potential Development

The Mountain View Whisman School District is located within the Santa Clara County, City of Mountain View, City of Sunnyvale, and City of Palo Alto Planning jurisdictions. All planning departments were contacted regarding projected development. According to the City of Sunnyvale, City of Palo Alto and the Santa Clara County Planning Departments, development is not projected in the small areas of the District's boundary located in those jurisdictions. According to the City of Mountain View, a total of 18,769 residential units may be constructed within District boundaries in the next 20 years. A summary of the projected units by housing type is included in Table 1. Appendix B includes a development summary.

Table 1:

Housing Projection Summary

Housing Type	Housing Units
Multi Family	11,921
Condos/Rowhouses	746
Multi Family (below market)	2,182
Micro Units	3,130
Micro Units (below market)	788
Single Family	<u>2</u>
Total	18,769

Source: City of Mountain View Planning Department.

The School Facility Program allows districts to apply for modernization funding for classrooms over 20 years old, meaning that school facilities are presumed to be eligible for, and therefore need, modernization after that time period. It is therefore generally presumed that school facilities have a useful life span of 20 years before modernization is needed in order to maintain the same level of service as previously existed. The same would be true for modernization of buildings 20 years after their initial modernization. In some cases, these older buildings may need to be closed entirely for the health and safety of students, teachers, staff and other occupants. Aging infrastructure and building problems can profoundly impact a school's ability to safely remain in service and to continue delivering the instructional program to students at existing levels of service. Therefore, the District's modernization needs are considered over a 20 year period,

and a 20 year projection has been included in the Study when considering the homes that will generate students for the facilities in question. Developer fees generated from future development may be used to modernize or construct facilities to house students from planned future development.

School facilities have a limited usable lifespan, and school districts must consider the lifespan for each facility when planning and determining student housing needs in the future. Residential developments will be built at different times over the coming years, and it is difficult to predict when construction on these projects will be complete. Additionally, the homes in these developments may be immediately occupied with families with school-aged children, or they may not be occupied by school-aged children for another five, ten or fifteen years as young people who move in begin starting to have families. Thus, the District must be prepared to house students from new developments for the next several decades.

The School Facility Program establishes that buildings older than twenty-five (and portables older twenty years) are eligible for modernization funds. The School Facility Program thus recognizes that school buildings require modernization after the initial twenty to twenty-five years of life for those buildings and that facilities which are older than twenty to twenty-five years old are no longer able to provide the existing level of service to students. In some cases, these older buildings may need to be closed entirely for the health and safety of students, teachers, staff and other occupants. Aging infrastructure and building problems can profoundly impact a school's ability to safely remain in service and to continue delivering the instructional program to students at existing levels of service.

The District's current total student capacity will diminish over time if the District does not modernize its facilities. Without modernization of aging buildings, some facilities will become unavailable for the reasons described above, which will decrease the District's total student capacity. New development in the District necessitates that modernization occur in order to continue having available school housing from newly generated students. As part of these modernization efforts, the District plans to modernize existing schools and to replace some of its existing schools with new buildings on the same site as the existing schools become old, inadequate, and pose health and safety challenges.

Student Generation Rate

To identify the number of students anticipated to be generated by new residential development, the student yield factors of .124 for multi-family market rate units, .049 for condos and rowhouses, .555 for below market rate units, .013 for microunits, and .2 for single-family units, have been utilized for Mountain View Whisman School District. The rates are based on student generation rates calculated by Jack Schreder and Associates.

Construction Cost

The construction cost per K-8 pupil is \$110,164. Construction costs are based on information provided by Greystone West, Artik Architecture, and TBD Consultants. Table 2 shows the weighted average to construct facilities per K-8 pupil.

Table 2: Construction Costs

Grade Level Construction Costs
K-5 \$101,143
6-8 \$128,205

Weighted Average \$101,143 x 6 = \$606,858 \$128,205 x 3 = <u>\$384,615</u> Total \$991,473

Average \$991,473/9 = \$110,164

Source: Greystone West, Artik Architecture, TBD Consultants, Jack Schreder & Associates.

Modernization Cost

The cost to modernize facilities is 41.1 percent of new construction costs. The percentage is based on the comparison of the State per pupil modernization grant (including 3% for Americans with Disabilities and Fire, Life Safety improvements) and

the State per pupil new construction grant. For example, the State provides \$12,451 per K-6 pupil to construct new facilities and \$4,741 to modernize facilities, which is 38.1 percent (\$4,741 / \$12,451) of the new construction grant amount. In addition, the State provides a minimum of three percent for ADA/FLS improvements which are required by the Department of State Architect's (DSA) office. Based on the per pupil grant amounts and the ADA/FLS costs, the estimated cost to modernize facilities is 41.1 percent of the cost to construct facilities. The School Facility Program per pupil grant amounts are included in Appendix A.

The construction cost per K-8 pupil is \$110,164 and is outlined in Table 2. Therefore, the per pupil cost to modernize facilities per K-8 pupil is \$45,277 ($$110,164 \times .411$).

20 Year Modernization Need

Based on student generation rates by housing type and the projected number of residential units, 2,777 K-8 students are projected from proposed new development. The calculation is included in Table 3.

Table 3:
Projected Students from Proposed Development

Housing Type	Projected Units	Student Generation Rate	Projected Students
Multi Family	11,921	.124	1,478
Condos/Rowhouses	746	.049	37
Multi Family (below mkt)	2,182	.555	1,211
Micro Units	3,130	.013	41
Micro Units (below mkt.)	788	.013	10
Single Family	<u>2</u>	<u>.2</u>	<u>0</u>
Total	18,769		2,777

Source: City of Mountain View Planning Department, Jack Schreder & Associates.

The District's estimated modernization need generated by students from new residential development is \$125,734,229. The calculation is included in Table 4.

Table 4:

20 Year Modernization Need

Per Pupil Modernization Cost \$45,277
Students Generated x 2,777
Modernization Need \$125,734,229

Source: Mountain View Whisman School District, Office of Public School Construction, Jack Schreder & Associates, City of Mountain View.

Residential Development and Fee Projections

To show a reasonable relationship exists between the construction of new housing units and the need for modernized school facilities, it will be shown that residential construction will create a school facility cost impact on the Mountain View Whisman School District by students generated from new development.

The Mountain View Whisman School District is located within the Santa Clara County, City of Mountain View, City of Sunnyvale, and City of Palo Alto Planning jurisdictions. All planning departments were contacted regarding projected development. According to the City of Sunnyvale, City of Palo Alto and the Santa Clara County Planning Departments, development is not projected in the small areas of the District's boundary located in those jurisdictions. According to the City of Mountain View, a total of 18,769 residential units may be constructed within District boundaries in the next 20 years. Based on average square footages by unit type, the total square footage projected is 19,688,800. Table 5 includes the breakdown of square footage by unit type. An estimated 18,769 housing units totaling 19,688,800 square feet may be constructed in the District over the next 20 years.

Table 5:
Summary of Projected Residential Square Footage

Unit Type	Projected Units	Average Square Footage	Total Square Footage
Multi Family	11,921	1,200	14,305,200
Condos/Rowhouses	746	1,600	1,193,600
Multi Family (below Market)	2,182	1,200	2,618,400
Micro Units	3,130	400	1,252,000
Micro Units (below market	788	400	315,200
Single Family	<u>2</u>	<u>2,200</u>	<u>4,400</u>
Total	18,769		19,688,800

Source: City of Mountain View Planning Department, Jack Schreder & Associates.

Based on the District's modernization need of \$125,734,229 generated by students from residential construction and the total projected residential square footage of 19,688,800, residential construction will create a facilities cost of \$6.39 per square foot. The calculation is included in Table 6. However, the Level I statutory fee is \$4.08 per square foot and the District has a fee sharing arrangement with the Mountain View Los Altos High School District. The High School district collects 33.33 percent of the fee and the Mountain View Whisman School District collects 66.67 percent of the fee. Therefore, the District is justified to collect \$2.72 (66.67 percent of \$4.08) per square foot of residential construction.

Table 6:Facilities Cost per SF from Proposed Residential Construction

Modernization Need Total Square Footage Facilities Cost \$125,734,229 /19,688,800 \$6.39

Source: Mountain View Whisman School District, Jack Schreder & Associates, Office of Public School Construction.

Commercial/Industrial Development and Fee Projections

In order to levy developer fees on commercial and industrial development, Assembly Bill 181 provides that a district "... must determine the impact of the increased number of employees anticipated to result from commercial and industrial development upon the cost of providing school facilities within the district. For the purposes of making this determination, the developer fee justification study shall utilize employee generation estimates that are based on commercial and industrial factors within the district, as calculated on either an individual project or categorical basis." The passage of Assembly Bill AB 530 (Chapter 633/Statutes 1990) modified the requirements of AB 181 by allowing the use of a set of state-wide employee generation factors. Assembly Bill 530 allows the use of the employee generation factors identified in the San Diego Association of Governments report entitled, San Diego Traffic Generators. This study, which was completed in January of 1990, identifies the number of employees generated for every 1,000 square feet of floor area for several development categories. These generation factors are shown in Table 7.

Table 7 indicates the number of employees generated for every 1,000 square feet of development and the number of district households generated for every employee in 11 categories of commercial and industrial development. The number of district households is calculated by adjusting the number of employees for the percentage of employees that live in the district and are heads of households.

Table 7:Commercial and Industrial Generation Factors

Type of	Employees Per	District Households
Development	1,000 Sq. Ft.*	Per Employee**
Medical Offices	4.27	.2
Corporate Offices	2.68	.2
Commercial Offices	4.78	.2
Lodging	1.55	.3
Scientific R&D	3.04	.2
Industrial Parks	1.68	.2
Industrial/Business Parks	2.21	.2
Neighborhood Shopping Cente	ers 3.62	.3
Community Shopping Centers	1.09	.3
Banks	2.82	.3
Agriculture	.31	.51
Average	2.55	.27

^{*} Source: San Diego Association of Governments.

Based on data available for the purpose of determining the impact of ministorage construction on the Mountain View Whisman School District, it has been determined that mini storage construction has significantly less impact than other commercial/industrial construction. Mini storage construction generates .06 employees per 1,000 square feet of school construction. This information was provided by the San Diego Association of Governments, Traffic Generators, January 1990, and is cited for use in Education Code Section 17621(e)(1)(B).

The generation of .06 employees per 1,000 square feet and the utilization of the student generation rate per household, yields an impact of \$0.08 per square foot of mini storage construction. It is recommended that the Mountain View Whisman School District levy a fee for mini storage not to exceed \$0.08 per square foot. The mini storage calculation is included as Appendix C.

^{**} Source: Jack Schreder and Associates.

Historical data shows that commercial/industrial square footage represents approximately five percent of residential square footage. District residential projections indicate that 19,688,800 (Table 5) square feet of residential space will be constructed in the next 20 years. The five percent ratio represents 984,440 square feet of commercial and industrial development. Table 8 illustrates this calculation.

Table 8:Projected Commercial/Industrial Fee Square Footage

Ratio	Ratio Residential SF		Commercial SF	
05		40 (00 000)		004.4406
.05	X	19,688,800 sf	=	984,440 sf

Source: Mountain View Whisman School District, Jack Schreder & Associates, original research.

According to the average employee generation factors in Table 7, commercial and industrial development will yield 2,510 new employees and 678 new district households over the next 20 years. Table 9 illustrates this calculation.

Table 9:
Projected Employees/District Households

from

Commercial/Industrial Development

Commercial/		Average Employees		New	New		
Industrial SF	Per 1,000 SF		Per 1,000 SF			Househo	<u>lds</u>
984,440/1,000	x	Per 1,000 SF 2.55 =		$=$ 2,510 \times .27		.27	=
Number of Households = 678							

Source: San Diego Association of Governments, Mountain View Whisman School District, Jack Schreder & Associates.

In order to calculate the commercial/industrial fee, a weighted student generation rate of .1480 was utilized based on student yield rates by housing type. The weighted average is included in Table 10.

Table 10:Weighted Student Generation Rate

Housing Type	Projected Units	Student Generation	Projected Students
		Rate	
Multi Family	11,921	.124	1,478
Condos/Rowhouses	746	.049	37
Multi Family (below	2,182	.555	1,211
market)			
Micro Units	3,130	.013	41
Micro Units (below	788	.013	10
market)			
Single Family	2	.2	0
Total	18,769		2,777
Weighted Average	2,777 /	18,769 = .14	80

Source: City of Mountain View Planning Department, Jack Schreder & Associates.

The addition of 678 new households created by commercial and industrial development will impact Mountain View Whisman School District with an estimated 100~(678~x~.1480) additional students. Based on the per pupil K-8 modernization cost of \$45,277, the estimated cost to house 100~students generated from commercial/industrial construction is \$4,527,700 (\$45,277 x 100).

Based on the District's modernization need of \$4,527,700, generated by students from commercial/industrial construction and the total projected square footage of 984,440, commercial/industrial construction will create a facilities cost of \$4.60 per square foot with the exception of mini storage. However, the Level I commercial/industrial statutory fee is \$0.66 per square foot and the District has a fee sharing arrangement with the Mountain View Los Altos High School District. The High School district collects 33.33 percent of the fee and the Mountain View Whisman School District collects 66.67 percent of the fee. Therefore, the District is justified to

collect \$0.44 (66.67 percent of \$0.66) per square foot of residential construction with the exception of mini storage. The mini storage category should be collected at a rate of \$0.08 per square foot. The mini storage calculation is included as Appendix C. The commercial/industrial calculation is included in Table 11.

Table 11:

Facilities Cost per SF from Proposed Commercial/Industrial Construction

Modernization Need Total Square Footage Level I Fee \$4,527,700 /984,440 = \$4.60

Source: Mountain View Whisman School District, Jack Schreder & Associates, Office of Public School Construction.

Summary

Based on the District's modernization need of \$125,734,229 generated by students from residential construction and the total projected residential square footage of 19,688,800, residential construction will create a facilities cost of \$6.39 per square foot. However, the Level I statutory fee is \$4.08 per square foot and the District has a fee sharing arrangement with the Mountain View Los Altos High School District. The High School district collects 33.33 percent of the fee and the Mountain View Whisman School District collects 66.67 percent of the fee. Therefore, the District is justified to collect \$2.72 (66.67 percent of \$4.08) per square foot of residential construction.

Based on the District's modernization need of \$4,527,700 generated by students from commercial/industrial construction and the total projected square footage of 984,440, commercial/industrial construction will create a facilities cost of \$4.60 per square foot with the exception of mini storage. However, the Level I commercial/industrial statutory fee is \$0.66 per square foot and the District has a fee sharing arrangement with the Mountain View Los Altos High School District. The High School district collects 33.33 percent of the fee and the Mountain View Whisman School District collects 66.67 percent of the fee. Therefore, the District is justified to collect \$0.44 (66.67 percent of \$0.66) per square foot of residential construction with the

exception of mini storage. The mini storage category should be collected at a rate of \$0.08 per square foot.

SECTION II: BACKGROUND OF DEVELOPER FEE LEGISLATION

Initially, the allowable developer fee was limited by Government Code Section 65995 to \$1.50 per square foot of covered or enclosed space for residential development and \$0.25 per square foot of covered or enclosed space of commercial or industrial development. The Level 1 fee that can be levied is adjusted every two years, according to the inflation rate as listed by the state-wide index for Class B construction set by the State Allocation Board. In January of 2020, the State Allocation Board changed the Level I fee to \$4.08 per square foot of residential construction and \$0.66 per square foot of commercial and industrial construction.

The fees collected are to be used by the school district for the construction or modernization of school facilities and may be used by the district to pay bonds, notes, loans, leases or other installment agreements for temporary as well as permanent facilities.

Assembly Bill 3228 (Chapter 1602/Statutes of 1990) added Government Code Section 66016 requiring districts adopting or increasing any fee to first hold a public hearing as part of a regularly scheduled meeting and publish notice of this meeting twice, with the first notice published at least ten days prior to the meeting.

Assembly Bill 3980 (Chapter 418/Statutes of 1988) added Government Code Section 66006 to require segregation of school facilities fees into a separate capital facilities account or fund and specifies that those fees and the interest earned on those fees can only be expended for the purposes for which they were collected.

Senate Bill 519 (Chapter 1346/Statutes of 1987) added Section 17625 to the Education Code. It provides that a school district can charge a fee on manufactured or mobile homes only in compliance with all of the following:

- 1. The fee, charge, dedication, or other form of requirement is applied to the initial location, installation, or occupancy of the manufactured home or mobile home within the school district.
- 2. The manufactured home or mobile home is to be located, installed, or occupied on a space or site on which no other manufactured home or mobile home was previously located, installed, or occupied.
- 3. The manufactured home or mobile home is to be located, installed, or occupied on a space in a mobile home park, on which the construction of the pad or foundation system commenced after September 1, 1986.

Senate Bill 1151 (Chapter 1037/Statutes of 1987) concerns agricultural buildings and adds Section 17622 to the Education Code. It provides that no school fee may be imposed and collected on a greenhouse or other space covered or enclosed for agricultural purposes unless the school district has made findings supported by substantial evidence as follows:

- 1. The amount of the fees bears a reasonable relationship and is limited to the needs for school facilities created by the greenhouse or other space covered or enclosed for agricultural purposes.
- 2. The amount of the fee does not exceed the estimated reasonable costs of the school facilities necessitated by the structures as to which the fees are to be collected.
- 3. In determining the amount of the fees, the school district shall consider the relationship between the proposed increase in the number of employees, if any, the size and specific use of the structure, as well as the cost of construction.

In order to levy developer fees, a study is required to assess the impact of new growth and the ability of the local school district to accommodate that growth. The need for new school construction and modernization must be determined along with the costs involved. The sources of revenue need to be evaluated to determine if the district

can fund the new construction and modernization. Finally, a relationship between needs and funding raised by the fee must be quantified.

Assembly Bill 181 (Chapter 1109/Statutes of 1989) which became effective October 2, 1989, was enacted to clarify several areas of developer fee law. Assembly Bill 181 provisions include the following:

- 1. Exempts residential remodels of less than 500 square feet from fees.
- 2. Prohibits the use of developer fee revenue for routine maintenance and repair, most asbestos work, and deferred maintenance.
- 3. Allows the fees to be used to pay for the cost of performing developer fee justification studies.
- 4. States that fees are to be collected at the time of occupancy, unless the district can justify earlier collection. The fees can be collected at the time the building permit is issued if the district has established a developer fee account and funds have been appropriated for which the district has adopted a proposed construction schedule or plan prior to the issuance of the certificate of occupancy.
- 5. Clarifies that the establishment or increase of fees is not subject to the California Environmental Quality Act.
- 6. Clarifies that the impact of commercial and industrial development may be analyzed by categories of development as well as an individual project-by-project basis. An appeal process for individual projects would be required if analysis was done by categories.
- 7. Changes the frequency of the annual inflation adjustment on the Level I fee to every two years.
- 8. Exempts from fees development used exclusively for religious purposes, private schools, and government-owned development.

- 9. Expands the definition of senior housing, which is limited to the commercial/industrial fee and requires the conversion from senior housing to be approved by the city/county after notification of the school district.
- 10. Extends the commercial/industrial fee to mobile home parks limited to older persons.

SECTION III: REQUIREMENTS OF AB 1600

Assembly Bill 1600 (Chapter 927/Statutes of 1987) adds Section 66000 through 66003 to the Government Code:

Section 66000 defines various terms used in AB 1600:

"Fee" is defined as monetary exaction (except a tax or a special assessment) which is charged by a local agency to the applicant in connection with the approval of a development project for the purpose of defraying all or a portion of the costs of public facilities related to the development project.

"Development project" is defined broadly to mean any project undertaken for purposes of development. This would include residential, commercial, or industrial projects.

"Public facilities" is defined to include public improvements, public services, and community amenities.

Section 66001 (a) sets forth the requirements for establishing, increasing or imposing fees. Local agencies are required to do the following:

- 1. Identify the purpose of the fee.
- 2. Identify the use to which the fee is to be put.

- 3. Determine how there is a reasonable relationship between the fee's use and the type of development project on which the fee is imposed.
- 4. Determine how there is a reasonable relationship between the need for the public facility and the type of development project on which the fee is imposed.

Section 66001 (c) requires that any fee subject to AB 1600 be deposited in an account established pursuant to Government Code Section 66006. Section 66006 requires that development fees be deposited in a capital facilities account or fund. To avoid any commingling of the fees with other revenues and funds of the local agency, the fees can only be expended for the purpose for which they were collected. Any income earned on the fees should be deposited in the account and expended only for the purposes for which the fee was collected.

Section 66001 (d) as amended by Senate Bill 1693 (Monteith/Statutes of 1996, Chapter 569), requires that for the fifth year following the first deposit into a developer fee fund, and for every five years thereafter, a school district must make certain findings as to such funds. These findings are required regardless of whether the funds are committed or uncommitted. Formerly only remaining unexpended or uncommitted fees were subject to the mandatory findings and potential refund process. Under this section as amended, relating to unexpended fee revenue, two specific findings must be made as a part of the public information required to be formulated and made available to the public. These findings are:

- 1. Identification of all sources and amounts of funding anticipated to provide adequate revenue to complete any incomplete improvements identified pursuant to the requirements of Section 66001 (a)(2).
- 2. A designation of the approximate date upon which the anticipated funding will be received by the school district to complete the identified but as yet, incomplete improvements.

If the two findings are not made, a school district must refund the developer fee revenue on account in the manner provided in Section 66001 (e).

Section 66001 (e) provides that the local agency shall refund to the current record owners of the development project or projects on a prorated basis the unexpended or uncommitted portion of the fees and any accrued interest for which the local agency is unable to make the findings required by Section 66001 (d) that it still needs the fees.

Section 66002 provides that any local agency which levies a development fee subject to Section 66001 may adopt a capital improvement plan which shall be updated annually and which shall indicate the approximate location, size, time of availability and estimates of cost for all facilities or improvements to be financed by the fees.

Assembly Bill 1600 and the Justification for Levying Developer Fees

Effective January 1, 1989, Assembly Bill 1600 requires that any school district which establishes, increases or imposes a fee as a condition of approval of development shall make specific findings as follows:

- 1. A cost nexus must be established. A cost nexus means that the amount of the fee cannot exceed the cost of providing adequate school facilities for students generated by development. Essentially, it prohibits a school district from charging a fee greater than their cost to construct or modernize facilities for use by students generated by development.
- 2. A benefit nexus must be established. A benefit nexus is established if the fee is used to construct or modernize school facilities benefiting students to be generated from development projects.
- 3. A burden nexus must be established. A burden nexus is established if a project, by the generation of students, creates a need for additional facilities or a need to modernize existing facilities.

SECTION IV: REVENUE SOURCES FOR FUNDING FACILITIES

Two general sources exist for funding facility construction and modernization - state sources and local sources. The District has considered the following available sources:

State Sources

State School Facility Program

Senate Bill 50 reformed the State School Building Lease-Purchase Program in August of 1998. The new program, entitled the School Facility Program, provides funding under a "grant" program once a school district establishes eligibility. Funding required from districts will be a 50/50 match for construction projects and 60/40 (District/State) match for modernization projects. Districts may levy the current statutory developer fee as long as a district can justify collecting that fee. If a district desires to collect more than the statutory fee (Level 2 or Level 3), that district must meet certain requirements outlined in the law, as well as conduct a needs assessment to enable a higher fee to be calculated.

Local Sources

Mello-Roos Community Facilities Act

The Mello-Roos Community Facilities Act of 1982 allows school districts to establish a community facilities district in order to impose a special tax to raise funds to finance the construction of school facilities.

- 1. The voter approved tax levy requires a two-thirds vote by the voters of the proposed Mello-Roos district.
- 2. If a Mello-Roos district is established in an area in which fewer than twelve registered voters reside, the property owners may elect to establish a Mello-Roos district.

General Obligation Bonds

General Obligation (GO) bonds may be issued by any school district for the purposes of purchasing real property or constructing or purchasing buildings or equipment "of a permanent nature." Because GO bonds are secured by an ad valorem tax levied on all taxable property in the district, their issuance is subject to two-thirds voter approval or 55% majority vote under Proposition 39 in an election. School districts are obligated, in the event of delinquent payments on the part of the property owners, to raise the amount of tax levied against the non-delinquent properties to a level sufficient to pay the principal and interest coming due on the bonds.

The District passed a \$259 million bond in March 2020. The projects included in the bond exceed available funds. These bond funds are for current facility needs.

Developer Fees

The District's developer fees are dedicated to the current needs related directly to modernization and replacement of school facilities.

School District General Funds

The District's general funds are needed by the district to provide for the operation of its instructional program.

Expenditure of Lottery Funds

Government Code Section 8880.5 states: "It is the intent of this chapter that all funds allocated from the California State Lottery Education Fund shall be used exclusively for the education of pupils and students and no funds shall be spent for acquisition of real property, construction of facilities, financing research, or any other non-instructional purpose."

SECTION V: ESTABLISHING THE COST, BENEFIT AND BURDEN NEXUS

In accordance with Government Code Section 66001, the District has established a cost nexus and identified the purpose of the fee, established a benefit nexus, and a burden nexus:

Establishment of a Cost Nexus & Identify Purpose of the Fee

The Mountain View Whisman School District chooses to replace and/or modernize facilities for the additional students created by development in the district and the cost to replace and/or modernize facilities exceeds the amount of developer fees to be collected. It is clear that when educational facilities are provided for students generated by new residential, commercial and industrial development that the cost of replacing and/or modernizing facilities exceeds developer fee generation, thereby establishing a cost nexus.

Establishment of a Benefit Nexus

Students generated by new residential, commercial and industrial development will be attending district schools. Housing District students in replaced and/or modernized facilities will directly benefit those students from the new development projects upon which the fee is imposed, therefore, a benefit nexus is established.

Establishment of a Burden Nexus

The generation of new students by development will create a need for additional and/or modernized school facilities. The District must carry the burden of replacing and/or modernizing facilities required by the students generated by future developments and the need for replacing and/or modernizing facilities will be, in part, satisfied by the levying of developer fees, therefore, a burden nexus is established.

SECTION VI: FACILITY FUNDING ALTERNATIVES

The District does not currently have funds to provide for the shortfall in modernization costs. We suggest the District continue to participate in the State School Facility Program to access State facility funds.

STATEMENT TO IDENTIFY PURPOSE OF FEE

It is a requirement of AB 1600 that the District identify the purpose of the fee. The purpose of fees being levied shall be used for the replacement and/or modernization of school facilities. The District will provide for the replacement and/or modernization of school facilities, in part, with developer fees. The District completed a Facility Master Plan in December 2019 which includes a summary of District facility needs. While modernization needs are a significant focus of current and projected facility needs, there are four schools which are currently over capacity. The four schools include Bubb Elementary, Mariano Castro Elementary and Landeis Elementary Schools. In order to maintain consistency in program offerings, additional facilities are planned to be constructed at these four sites.

ESTABLISHMENT OF A SPECIAL ACCOUNT

Pursuant to Government Code section 66006, the District has established a special account in which fees for capital facilities are deposited. The fees collected in this account will be expended only for the purpose for which they were collected. Any interest income earned on the fees that are deposited in such an account must remain with the principal. The school district must make specific information available to the public within 180 days of the end of each fiscal year pertaining to each developer fee fund. The information required to be made available to the public by Section 66006 (b) (1) was amended by SB 1693 and includes specific information on fees expended and refunds made during the year.

RECOMMENDATION

Based on the fee justification provided in this report, it is recommended that the Mountain View Whisman School District levy residential development fees and commercial/industrial fees up to the statutory fee for which justification has been determined.

SOURCES

California Basic Educational Data System. California State Department of Education. October Enrollments, 2016-2019.

Collard, Gary. Lead Housing Analyst for Southern California. California State Department of Housing and Community Development.

District Fact Sheet, Mountain View Whisman School District. 2019.

Economic Development Department, City of Mountain View.

Horan, Erin. Assistant Planner, City of Mountain View Planning Department.

McKay, Scott. Planner, City of Palo Alto Planning Department.

Office of Public School Construction. Leroy F. Greene School Facilities Act, 1998.

Rader, David. Planner, Santa Clara County Planning Department.

Rudolph, Ayindé, Ed.D. Superintendent, Mountain View Whisman School District.

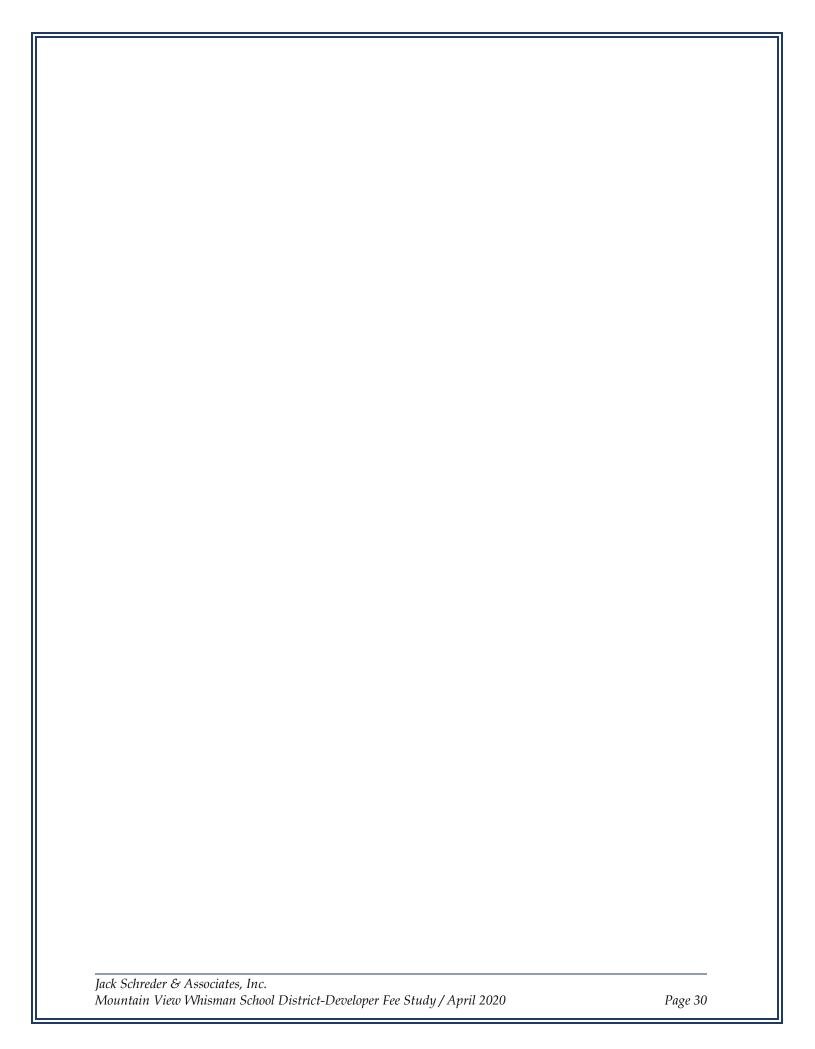
San Diego Association of Governments. Traffic Generators, January 1990.

Santa Clara County Economic Forecast, 2019 County-Level Economic Forecast. California Economic Forecast. Caltrans. 2019.

Schreder, Jack and Associates. Original research.

Schroder, George. Planner, City of Sunnyvale Planning Department.

Westover, Rebecca. Chief Business Official, Mountain View Whisman School District.



APPENDIX A PER PUPIL GRANT AMOUNT

ATTACHMENT B

ANNUAL ADJUSTMENT TO SCHOOL FACILITY PROGRAM GRANTS

State Allocation Board Meeting, January 22, 2020

<u>Grant Amount Adjustments</u>

New Construction	SFP Regulation Section	Adjusted Grant Per Pupil Effective 1-1-19	Adjusted Grant Per Pupil Effective 1-1-20
Elementary	1859.71	\$12,197	\$12,451
Middle	1859.71	\$12,901	\$13,169
High	1859.71	\$16,415	\$16,756
Special Day Class - Severe	1859.71.1	\$34,274	\$34,987
Special Day Class - Non-Severe	1859.71.1	\$22,922	\$23,399
Automatic Fire Detection/Alarm System – Elementary	1859.71.2	\$15	\$15
Automatic Fire Detection/Alarm System – Middle	1859.71.2	\$20	\$20
Automatic Fire Detection/Alarm System – High	1859.71.2	\$33	\$34
Automatic Fire Detection/Alarm System – Special Day Class – Severe	1859.71.2	\$61	\$62
Automatic Fire Detection/Alarm System – Special Day Class – Non-Severe	1859.71.2	\$43	\$44
Automatic Sprinkler System – Elementary	1859.71.2	\$205	\$209
Automatic Sprinkler System – Middle	1859.71.2	\$243	\$248
Automatic Sprinkler System – High	1859.71.2	\$253	\$258
Automatic Sprinkler System – Special Day Class – Severe	1859.71.2	\$646	\$659
Automatic Sprinkler System – Special Day Class – Non-Severe	1859.71.2	\$433	\$442

ATTACHMENT B

ANNUAL ADJUSTMENT TO SCHOOL FACILITY PROGRAM GRANTS

State Allocation Board Meeting, January 22, 2020

<u>Grant Amount Adjustments</u>

Modernization	SFP Regulation Section	Per Pupil	Adjusted Grant Per Pupil Effective 1-1-20
Elementary	1859.78	\$4,644	\$4,741
Middle	1859.78	\$4,912	\$5,014
High	1859.78	\$6,431	\$6,565
Special Day Class - Severe	1859.78.3	\$14,802	\$15,110
Special Day Class – Non- Severe	1859.78.3	\$9,903	\$10,109
State Special School - Severe	1859.78	\$24,672	\$25,185
Automatic Fire Detection/Alarm System – Elementary	1859.78.4	\$151	\$154
Automatic Fire Detection/Alarm System – Middle	1859.78.4	\$151	\$154
Automatic Fire Detection/Alarm System – High	1859.78.4	\$151	\$154
Automatic Fire Detection/Alarm System – Special Day Class – Severe	1859.78.4	\$415	\$424
Automatic Fire Detection/Alarm System – Special Day Class – Non- Severe	1859.78.4	\$278	\$284
Over 50 Years Old - Elementary	1859.78.6	\$6,452	\$6,586
Over 50 Years Old - Middle	1859.78.6	\$6,824	\$6,966
Over 50 Years Old - High	1859.78.6	\$8,933	\$9,119
Over 50 Years Old – Special Day Class – Severe	1859.78.6	\$20,565	\$20,993
Over 50 Years Old – Special Day Class – Non-Severe	1859.78.6	\$13,752	\$14,038
Over 50 Years Old – State Special Day School – Severe	1859.78.6	\$34,273	\$34,986

APPENDIX B PROJECTED DEVELOPMENT

Development Summary	Residential	Permits	Remaining	Planning	
Project Description	Units	Issued	Units	Jurisdiction	Status
Multi Family					
North Bayshore Precise Plan (one bedroom market rate)	2,010	0	2010	Mountain View	Precise Plan Approved
North Bayshore Precise Plan (two bedroom market rate)	1,317	0	1317	Mountain View	Precise Plan Approved
North Bayshore Precise Plan (three bedroom market rate)	788	0	788	Mountain View	Precise Plan Approved
East Whisman Precise Plan (market rate)	4,000	0	4000	Mountain View	Precise Plan Approved
1001 N Shoreline Blvd (apartments)	203	0	203	Mountain View	Under Review
555 West Middlefield Rd (apartments)	341	0	341	Mountain View	Under Review
360 South Shoreline Blvd (apartments)	7	0	7	Mountain View	Under Review
355-415 East Middlefield Road (apartments)	463 167	0	463 167	Mountain View	Under Review Under Review
870 East El Camino Real (apartments) 950 West El Camino Real (apartments)	71	0	71	Mountain View Mountain View	Building Permit Under Review
555 East Evelyn Avenue (apartments)	471	0	471	Mountain View	Building Permit Under Review
2580 & 2590 California Street (apartmnts)	632	0	632	Mountain View	Building Permit Under Review
759 West Middlefield Road (apartments)	75	0	75	Mountain View	Building Permit Under Review
1313 & 1347 W El Camino Real (apartments)	24	0	24	Mountain View	Building Permit Under Review
864 Hope Street (apartments)	2	0	2	Mountain View	Building Permit Under Review
777 West Middlefield Rd (apartments)	508	0	508	Mountain View	Building Permit Under Review
1696-1758 Villa St (apartments)	207	0	207	Mountain View	Building Permit Under Review
2700 West El Camino Real (apartments)	211	211	0	Mountain View	Under Construction
400 San Antonio Road (apartments)	583	583	0	Mountain View	Under Construction
2268 W El Camino Real (apartments)	204	204	0	Mountain View	Under Construction
394 Ortega Avenue (apartments)	<u>143</u>	<u>143</u>	<u>0</u>	Mountain View	Under Construction
1255 Pear Avenue (apartments)	635	0	635	Mountain View	Building Permit Under Review
Subtotal	13,062	1,141	11,921		
Condos & Rowhouses					
315-319 Sierra Vista Avenue (rowhouses)	8	8	0	Mountain View	Under Construction
1998-2024 Montecito Avenue (rowhouses)	13	13	0	Mountain View	Under Construction
500 Ferguson Drive (rowhouses)	394	394	0	Mountain View	Under Construction
858 Sierra Vista Avenue (rowhouses)	3	3	0	Mountain View	Under Construction
257, 259, 263, & 265 Calderon Ave (rowhouses)	4	4	0	Mountain View	Under Construction
186 East Middlefield Rd (condominiums)	5	5 0	6	Mountain View	Under Construction
231 Hope Street (condominiums) 1958 Latham St (rowhouses)	5	0	5	Mountain View Mountain View	Building Permit Under Review Building Permit Under Review
277 Fairchild Dr (rowhouses)	24	24	0	Mountain View	Under Construction
982 Bonita Ave (condominiums)	4	0	4	Mountain View	Building Permit Under Review
555 Walker Dr (rowhouses)	2	0	2	Mountain View	Building Permit Under Review
828-836 Sierra Vista Avenue (rowhouses)	15	0	15	Mountain View	Building Permit Under Review
410-414 Sierra Vista Ave (rowhouses)	3	0	3	Mountain View	Building Permit Under Review
1411-1495 W El Camino Real (condominiums)	53	0	53	Mountain View	Building Permit Under Review
570 South Rengstorff Avenue (rowhouses)	15	0	15	Mountain View	Under Review
198 Easy Street (rowhouses)	4	0	4	Mountain View	Under Review
676 West Dana Street (condominiums)	7	0	7	Mountain View	Under Review
400 Logue Avenue (apartments and condominiums)	367	0	367	Mountain View	Under Review
851-858 Sierra Vista Avenue (rowhouses)	6	0	6	Mountain View	Under Review
2645-2655 Fayette Drove (condominiums)	38	0	38	Mountain View	Under Review
1919-1933 Gamel Way (condominiums)	89	0	89	Mountain View	Under Review
294-296 Tyrella Avenue (rowhouses)	10	0	10	Mountain View	Under Review
881 Castro Street (condominiums)	20	0	20	Mountain View	Under Review
1001 N Shoreline Blvd (condominiums)	100	0	100	Mountain View	Under Review
325-339 Franklin Street (condominiums)	2	0	2	Mountain View	Under Review
Subtotal	1197	451	746		
Multi Family Palay Market					
Multi Family Below Market North Paychara Procise Plan (one hadroom below market rate)	FO1	0	E01	Mountain Viere	Drocico Dlan Annroyad
North Bayshore Precise Plan (one bedroom below market rate)	591	0	591	Mountain View	Precise Plan Approved
North Bayshore Precise Plan (two bedroom below market rate)	394	0	394	Mountain View	Precise Plan Approved
North Bayshore Precise Plan (three bedroom below market rate)	197	0	197	Mountain View	Precise Plan Approved

Mountain View Whisman School District Development Summary

Duniont Description	Residential	Permits	Remaining	Planning	Chahua
Project Description	Units	Issued	Units	Jurisdiction	Status
t Whisman Precise Plan (below market rate)	1,000	0	1000	Mountain View	Precise Plan Approved
North Shoreline Blvd (affordable apartments)	50	50	0	Mountain View	Under Construction
ototal	2,232	50	2,182		
cro Units					
rth Bayshore Precise Plan (micro unit/studio market rate)	3,130	0	3,130	Mountain View	Precise Plan Approved
cro Units Below Market					
rth Bayshore Precise Plan (micro unit/studio below market rate)	788	0	788	Mountain View	Precise Plan Approved
gle Family					
3 Ada Avenue (single family)	2	0	2	Mountain View	Building Permit Under Review
Bryant Ave (single family)	<u>3</u>	<u>3</u>	<u>0</u>	Mountain View	Under Construction
ototal	5	3	2		
al	20,414	1,645	18,769		
al	20,414	1,64	5	5 18,769	5 18,769

Source: City of Mountain View Planning Department.

APPENDIX C MINI STORAGE CALCULATION

Mountain View Whisman School District						
Commercial/Industrial Calculation (mini storage)						
	EMP/	DIST.HH/	HH/SF	% EMP IN	ADJUSTED	ADJ %
	1000 SQ.FT	EMP		EXIST HH	HH/SF	DIST HH/EMP
MINI-STORAGE	0.06	0.2	0.000012	0.4	0.0000048	0.08
STUDENT YIELDS			COST PER ST	TUDENT		
K-8	0.1480		K-8	\$110,164		
STUDENTS PER SQUARE FOOT						
(YIELD FACTORS X ADJ HH/SQ. FT IN COL						
	K-8					
MINI-STORAGE	0.000001					
COSTS PER SQUARE FOOT						
(STUDENTS/ SQ. FOOT X STUDENT COST/SQ. FOOT IN EACH CATEGORY)						
	K-8					
MINI-STORAGE	\$0.08					